# SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

FORM 8-K/A
CURRENT REPORT

Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

August 9, 1999
(Date of earliest event reported)

Rayovac Corporation
(Exact name of Registrant as specified in its charter)

Wisconsin
(State of
Incorporation)

001-13615
(Commission File No.)

22-2423556
(IRS Employer
Identification No.)

601 Rayovac Drive, Madison, Wisconsin 53711
(Address of principal executive offices, including zip code)
(608) 275-3340
(Registrant's telephone number, including area code)

Not Applicable
(Former name or former address, if changed since last report)

In this first amendment to the Company's Form 8-K, the Company is providing the information required by Item 7 of that form.

## Item 7. FINANCIAL STATEMENTS, PRO FORMA INFORMATION AND EXHIBITS

(a) FINANCIAL STATEMENTS OF BUSINESS ACQUIRED. The following financial statements are included as Exhibit 99.1 and 99.2 to this report:

Audited Consolidated Financial Statements of ROV Limited and Subsidiaries:

Report of Independent Certified Public Accountants
Consolidated Balance Sheets at December 31, 1998 and 1997
Consolidated Statements of Operations for the years ended December 31, 1998, 1997 and 1996

Consolidated Statements of Changes in Shareholders' Equity for the years ended December 31, 1998, 1997 and 1996

Consolidated Statements of Cash Flows for the years ended December 31, 1998, 1997 and 1996.

Notes to Consolidated Financial Statements
Unaudited Condensed Consolidated Financial Statements of ROV Limited and Subsidiaries:

Condensed Consolidated Balance Sheets at June 25, 1999 and December 31, 1998

Condensed Consolidated Statements of Operations for the periods from January 1, 1999 through June 25, 1999 and from January 1, 1998 through June 26, 1998

Condensed Consolidated Statements of Operations for the periods from September 25, 1998 through June 25, 1999 and from September 26, 1997 through June 26, 1998

Condensed Consolidated Statements of Cash Flows for the periods from January 1, 1999 through June 25, 1999 and from January 1, 1998 through June 26, 1998

Condensed Consolidated Statements of Cash Flows for the periods from September 25, 1998 through June 25, 1999 and from September 26, 1997 through June 26, 1998

Notes to Condensed Consolidated Financial Statements
(b) PRO FORMA FINANCIAL INFORMATION. The following unaudited pro forma financial information with respect to the Registrant is included as Exhibit 99.3 to this report:

Unaudited Pro Forma Condensed Consolidated Balance Sheet as of July 4, 1999

Unaudited Pro Forma Condensed Consolidated Statements of Operations for the Nine Months Ended July 4, 1999 and Year Ended September 30, 1998
EXHIBIT NUMBE

DESCRIPTION

Share Purchase Agreement made as of June 11, 1999, by and among the Company, Vidor Battery Company, Rayovac Latin America, Ltd., substantially all the shareholders of ROV Limited, ROV Limited, ESB ROV Ltd., Duranmas, S.A., certain second-tier subsidiaries of ROV Limited, Ray-O-Vac Overseas Corporation, and Alfredo J. Diez and Richard T. Doyle, Jr., as selling group representatives (previously filed).

Form of Stock Purchase Agreement entered into on or around June 11, 1999, by and among the Company, Rayovac Latin America, Ltd. and certain persons who hold minority interests in certain of the operating subsidiaries of Ray-O-Vac Overseas Corporation (previously filed).

Second Amended and Restated Credit Agreement, dated as of August 9, 1999, by and among the Company, the lenders party thereto and Bank of America, N.A. as Administrative Agent (previously filed).

Second Supplemental Indenture dated as August 6, 1999 by and among the Company, ROV Holding Inc., Rovcal, Inc., Vidor Battery Company and HSBC Bank USA (previously filed)

Consolidated Financial Statements of ROV Limited and Subsidiaries (with report of independent certified public accountants thereon).

Unaudited Condensed Consolidated Financial Statements of ROV Limited and Subsidiaries.

Unaudited Pro Forma Condensed Consolidated Financial Statements.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## RAYOVAC CORPORATION

By :

## /S/ Randall J. Steward

Name: Randall J. Steward
Title: Executive Vice President of Administration and Chief Financial Officer

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ROV LIMITED AND SUBSIDIARIES
CONSOLIDATED FINANCIAL STATEMENTS
for the years ended December 31, 1998, 1997 and 1996
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## Report of Independent Certified Public Accountants

To the Board of Directors and Shareholders
of ROV Limited

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations, changes in shareholders' equity and cash flows present fairly, in all material respects, the financial position of ROV Limited and its subsidiaries at December 31, 1998 and 1997, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1998, in conformity with generally accepted accounting principles. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.
/s/ PricewaterhouseCoopers LLP
March 31, 1999, except for Notes 6 and 13, as to which the date is June 11, 1999

| 1998 | 1997 |
| :---: | :---: |
| ------------1 |  |

ASSETS

| Current assets: |  |  |
| :---: | :---: | :---: |
| Cash and cash equivalents | \$12,125 | \$ 6,961 |
| Short-term investments | 1,500 | 1,604 |
| Accounts receivable, net of allowances of \$1,044 in |  |  |
| Inventories | 14,715 | 11,617 |
| Prepaid expenses and other current assets | 968 | 1,384 |
| Total current assets | 47,688 | 41,624 |
| Property, plant and equipment, net | 14,011 | 12,969 |
| Other assets | 1,359 | 1,256 |
| Total assets | \$63, 058 | \$55,849 |

LIABILITIES, PREFERRED STOCK AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |
| :---: | :---: | :---: |
| Accounts payable | \$ 8,002 | \$ 9,135 |
| Accrued expenses and other current liabilities | 5,885 | 3,438 |
| Loans payable, current portion | 7,658 | 4,672 |
| Deferred income taxes, current | 566 | 703 |
| Total current liabilities | 22,111 | 17,948 |
| Accrued service and severance indemnities | 3,255 | 2,859 |
| Loans payable, long term | 19 | 43 |
| Deferred income taxes, noncurrent | 130 | 270 |
| Other liabilities | 479 | 813 |
| Minority interest in subsidiaries | 3,877 | 3,282 |
| Total liabilities | 29,871 | 25,215 |
| Mandatorily redeemable preferred stock | 2,759 | 3,128 |
| Commitments and contingencies (Notes 8, 9, 11 and 13) |  |  |
| Shareholders' equity: |  |  |
| Common stock: |  |  |
| Class A; \$66.67 par value; 90,000 shares authorized; 79,200 shares issued and outstanding | 5,280 | 5,280 |
| Class E; $\$ 5.00$ par value; 1,200,000 shares authorized; 706,757 shares issued and outstanding | 3,534 | 3,534 |
| Retained earnings | 21,614 | 18,692 |
| Total shareholders' equity | 30,428 | 27,506 |
| Total liabilities, preferred stock and shareholders' equity | \$63,058 | \$55,849 |

The accompanying notes are an integral part of the consolidated financial statements.

| ROV LIMITED AND SUBSIDIARIES <br> CONSOLIDATED STATEMENTS OF OPERATIONS <br> for the years ended December 31, 1998, 1997 and (in thousands of U.S. dollars, except share and | share amo | unts) |  |
| :---: | :---: | :---: | :---: |
|  | 1998 | 1997 | 1996 |
| Net sales | \$ 97, 057 | \$ 83, 842 | \$ 70, 177 |
| Cost and operating expenses: |  |  |  |
| Cost of sales | 58,515 | 50,311 | 43,469 |
| Selling and distribution | 10,784 | 10,424 | 8,157 |
| Advertising and promotion | 2,905 | 1,740 | 1,629 |
| Administrative and general | 10,432 | 8,639 | 8,249 |
| Total costs and operating expenses | 82,636 | 71,114 | 61,504 |
| Operating income | 14,421 | 12,728 | 8,673 |
| Other income (expenses): |  |  |  |
| Interest income | 942 | 286 | 482 |
| Interest expense | $(1,213)$ | (600) | (885) |
| Commission, royalty and technical assistance | 171 | 491 | 653 |
| Currency translation and devaluation | $(1,583)$ | (14) | (693) |
| Other | (525) | (471) | (178) |
| Total other income (expenses), net | $(2,208)$ | (308) | (621) |
| Income before income taxes and minority |  |  |  |
| Provision for income taxes | 3,131 | 3,027 | 2,373 |
| Income before minority interest in earnings of subsidiaries | 9,082 | 9,393 | 5,679 |
| Minority interest in earnings of subsidiaries | $(1,878)$ | $(1,585)$ | $(1,201)$ |
| Net income | \$ 7,204 | \$ 7,808 | \$ 4,478 |
| Basic and diluted earnings par share | \$ 8.66 | \$ 9.51 | \$ 5.14 |
| Weighted average common shares outstanding - |  |  |  |

The accompanying notes are an integral part of the consolidated financial statements.

ROV LIMITED AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY
for the years ended December 31, 1998, 1997 and 1996
(in thousands of U.S. dollars, except share and per share amounts)

|  | Common Stock |  |  |  |  |  | Retained Earnings | Totals |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Class A |  |  | Class E |  |  |  |  |
|  | Shares |  | mount | Shares |  | mount |  |  |
| Balances at December 31, 1995 | 79,200 | \$ | 5,280 | 706,757 | \$ | 3,534 | \$ 11,702 | \$ 20,516 |
| Net income | -- |  | -- | -- |  | -- | 4,478 | 4,478 |
| Dividends: |  |  |  |  |  |  |  |  |
| Preferred stock - Class G | -- |  | -- | -- |  | -- | (437) | (437) |
| Common stock (\$2.88 per share): |  |  |  |  |  |  |  |  |
| Class A | -- |  | -- | -- |  | -- | (228) | (228) |
| Class E | -- |  | -- | -- |  | -- | $(2,036)$ | $(2,036)$ |
| Balances at December 31, 1996 | 79,200 |  | 5,280 | 706,757 |  | 3,534 | 13,479 | 22,293 |
| Net income | -- |  | -- | -- |  | -- | 7,808 | 7,808 |
| Dividends: |  |  |  |  |  |  |  |  |
| Preferred stock - Class G | -- |  | -- | -- |  | -- | (333) | (333) |
| Common stock (\$2.88 per share): |  |  |  |  |  |  |  |  |
| Class A | -- |  | -- | -- |  | -- | (228) | (228) |
| Class E | -- |  | -- | -- |  | -- | $(2,034)$ | $(2,034)$ |
| Balances at December 31, 1997 | 79,200 |  | 5,280 | 706,757 |  | 3,534 | 18,692 | 27,506 |
| Net income | -- |  | -- | -- |  | -- | 7,204 | 7,204 |
| Dividends: |  |  |  |  |  |  |  |  |
| Preferred stock - Class G | -- |  | -- | -- |  | -- | (395) | (395) |
| Common stock (\$4.95 per share): |  |  |  |  |  |  |  |  |
| Class A | -- |  | -- | -- |  | -- | (392) | (392) |
| Class E | -- |  | -- | -- |  | -- | $(3,495)$ | $(3,495)$ |
| Balances at December 31, 1998 | 79,200 | \$ | 5,280 | 706,757 | \$ | 3,534 | \$ 21,614 | \$ 30,428 |

The accompanying notes are an integral part of the consolidated financial statements

CONSOLIDATED STATEMENTS OF CASH FLOWS
for the year's ended December 31, 1998, 1997 and 1996
(in thousands of U.S. dollars)

|  |  | 99 |  | 99 |  | 99 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |  |  |
| Net income | \$ | 7,204 | \$ | 7,808 | \$ | 4,478 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |
| Depreciation |  | 2,588 |  | 2,032 |  | 1,789 |
| Gain on sale of property and equipment |  | (114) |  | (75) |  | (123) |
| Loss from currency translation and devaluation |  | 1,583 |  | 14 |  | 693 |
| (Decrease) increase in deferred income taxes |  | (277) |  | 351 |  | (284) |
| Minority interest in earnings of subsidiaries |  | 1,878 |  | 1,585 |  | 1,201 |
| Change in operating assets and liabilities: (Increase) decrease in: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Accounts receivable, net |  | 1,049 |  | $(2,750)$ |  | (963) |
| Inventories |  | $(3,594)$ |  | $(1,110)$ |  | 1,550 |
| Prepaid expenses and other current assets |  | 415 |  | (894) |  | (590) |
| Other assets |  | (103) |  | 152 |  | (140) |
| (Decrease) increase in: |  |  |  |  |  |  |
| Accounts payable |  | $(1,424)$ |  | 2,920 |  | $(1,120)$ |
| Accrued expenses and other current liabilities |  | 2,280 |  | (49) |  | (20) |
| Other liabilities |  | 63 |  | 1,266 |  | (148) |
| Net cash provided by operating activities |  | 11,548 |  | 11,250 |  | 6,323 |
| Cash flows from investing activities: |  |  |  |  |  |  |
| Decrease (increase) in short-term investments, net |  | 104 |  | $(1,604)$ |  |  |
| Purchases of property, plant and equipment |  | $(4,112)$ |  | $(4,132)$ |  | $(2,911)$ |
| Proceeds from sales of property, plant and equipment |  | 596 |  | 767 |  | 620 |
| Net cash used in investing activities |  | $(3,412)$ |  | $(4,969)$ |  | $(2,291)$ |
| Cash flows from financing activities: |  |  |  |  |  |  |
| Proceeds from loans |  | 4,540 |  | 2,198 |  | 3,459 |
| Repayment of loans |  | $(1,578)$ |  | $(2,411)$ |  | $(2,114)$ |
| Distribution to minority shareholders of subsidiaries |  | $(1,283)$ |  | $(1,248)$ |  | (605) |
| Preferred stock redemptions |  | (369) |  | $(1,931)$ |  | $(1,632)$ |
| Dividends paid |  | $(4,282)$ |  | $(2,595)$ |  | $(2,701)$ |
| Cash flows used in financing activities |  | $(2,972)$ |  | $(5,987)$ |  | $(3,593)$ |
| Net increase in cash and cash equivalents |  | 5,164 |  | 294 |  | 439 |
| Cash and cash equivalents at beginning of year |  | 6,961 |  | 6,667 |  | 6,228 |
| Cash and cash equivalents at end of year |  | 12,125 | \$ | 6,961 | \$ | 6,667 |
| Supplemental disclosure of cash flow information: |  |  |  |  |  |  |
| Cash paid during the year for: |  |  |  |  |  |  |
| Interest | \$ | 997 | \$ | 800 | \$ | 769 |
| Income taxes | \$ | 2,508 | \$ | 2,594 | \$ | 2,057 |

The accompanying notes are an integral part of the consolidated financial statements.

## ROV LIMITED AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(in thousands of U.S. dollars)

1. Operations and Organization:

ROV Limited was incorporated in 1982 under the laws of the Cayman Islands and has investments in various companies (collectively called the "Company"), most of which were acquired from Ray-0-Vac International Corporation. ROV Limited's subsidiaries, which operate principally in Mexico, Central America, South America and the Caribbean, are engaged primarily in the manufacturing and distribution of batteries and lighting devices. Substantially all revenues are derived from and substantially all assets are resident in countries in which the subsidiaries operate.
2. Significant Accounting Policies:

The consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States of America.

Basis of Consolidation

The consolidated financial statements include the accounts of ROV Limited and all of its subsidiaries. All significant intercompany accounts and transactions have been eliminated.

Management Estimates
The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. The Company's management uses estimates primarily with respect to the allowance for doubtful accounts and the useful lives of property, plant and equipment. Actual results could differ from those estimates.

Currency Translation
The Company considers the U.S. dollar to be the functional currency for all of the Company's operations. Accordingly, entities which maintain their accounting records in currencies other than the U.S. dollar, remeasure monetary assets and liabilities at exchange rates as of the end of the year, and non-monetary items at historical rates. Income and expense accounts are remeasured at the average rates in effect during the year, except for depreciation which is reported at historical rates. Currency translation adjustments and transaction gains or losses are recognized in consolidated income in the year of occurrence.

## ROV LIMITED AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, Continued
(in thousands of U.S. dollars)
2. Significant Accounting Policies, Continued:

Cash and Cash Equivalents
The Company considers all highly liquid investments with original maturities of three months or less when purchased to be cash equivalents.

The Company maintains cash and investments at various financial
institutions in the United States, the United Kingdom and in various other countries where the Company's subsidiaries operate. At times, balances maintained at these institutions may exceed their respective insured limits.

Short-Term Investments
Short-term investments consist of time deposits and commercial paper issued by financial institutions, maturing within one year. These investments are classified as held-to-maturity, and are stated at cost plus accrued income, which approximates market value.

Inventories
Inventories are stated at the lower of cost or net realizable value. Cost is determined primarily using the average method.

Property, Plant and Equipment
Property, plant and equipment are stated at cost. Additions, renewals and improvements are capitalized, while routine repair and maintenance costs are expensed. Upon retirement or sale, the cost of the disposed assets and the related accumulated depreciation are removed from the accounts and any resulting gain or loss is included in the determination of net income.

Depreciation and amortization are provided utilizing the straight-line method over the estimated useful lives of the assets as follows:

| Buildings and improvements | 20 to 30 years |
| :--- | ---: |
| Plant, machinery and equipment | 5 to 15 years |
| Furniture and fixtures | 3 to 10 years |

The Company evaluates recoverability of assets to be held and used by comparing the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. As of December 31, 1998 and 1997, no impairment charges were considered necessary.

## ROV LIMITED AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, Continued
(in thousands of U.S. dollars)
2. Significant Accounting Policies, Continued:

Income Taxes
Substantially all income taxes of the Company are generated in and are payable to the tax jurisdictions in which it does business.

The Company utilizes the asset and liability method of accounting for income taxes. Under this method, deferred tax assets and liabilities are determined based on the differences between the financial reporting and tax bases of assets and liabilities and are measured using the enacted tax laws and rates that will be in effect when the differences are expected to reverse.

The Company's subsidiaries compute income taxes at rates in effect in the various countries in which they operate. Earnings of these subsidiaries may also be subject to additional income and withholding taxes when distributed as dividends. These additional taxes are accrued currently, except with respect to earnings which are not expected to be remitted because they are deemed to be permanently invested.

Earnings Per Share

Earnings per share have been calculated in accordance with Statement of Financial Accounting (SFAS) No. 128, "Earnings per Share". Basic earnings per share are computed by dividing the earnings available to common stock shareholders by the weighted average number of common shares outstanding For the years ended December 31, 1998, 1997 and 1996, there were no common stock equivalents. Accordingly, basic and diluted earnings per share are equivalent

Service and Severance Indemnities

The Company fully accrues for employee service and severance indemnities over the employment terms, as required by law in the countries in which the Company operates.

Advertising and Promotion

All advertising and promotion costs are expensed when incurred
Revenue Recognition

The Company recognizes revenue from product sales at the time of shipment.

Reclassifications

Certain reclassifications have been made to the prior years financial statements to conform with the 1998 presentation.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, Continued
(in thousands of U.S. dollars)
3. Allowance for Doubtful Accounts:

Activity in the allowance for doubtful accounts for the years ended December 31 was as follows:

|  | 1998 |  | 1997 |  | 1996 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance, beginning of year | \$ | 637 | \$ | 566 | \$ | 326 |
| Provision |  | 557 |  | 394 |  | 338 |
| Write offs |  | (150) |  | (336) |  | (98) |
| Recoveries |  | -- |  | 13 |  | -- |
| Balance, end of year | \$ | 1,044 | \$ | 637 | \$ | 566 |

4. Inventories:

Inventories at December 31 consisted of the following:

|  | 1998 | 1997 |
| :--- | ---: | ---: |
| Raw materials | $\$ 7,713$ | $\$ 7,104$ |
| Work-in-process | 1,092 | 1,164 |
| Finished goods | 5,910 | 3,349 |
|  | ----- | ------ |
|  | $\$ 14,715$ | $\$ 11,617$ |
|  | $======$ | $======$ |

5. Property, Plant and Equipment:

Property, plant and equipment at December 31 consisted of the following:

Land
Buildings and improvements
Machinery and equipment
Furniture and fixtures
Construction in progress

Less accumulated depreciation

|  | 1998 | 1997 |  |
| :---: | :---: | :---: | :---: |
| \$ | 253 | \$ | 253 |
|  | 3,109 |  | 2,732 |
|  | 19,623 |  | 17,533 |
|  | 2,352 |  | 2,209 |
|  | 2,622 |  | 2,474 |


| 27,959 | 25,201 |
| :---: | :---: |
| $(13,948)$ | $(12,232)$ |
| $-\cdots-\cdots$ | $-\cdots-\cdots$ |
| $\$ 14,011$ | $\$ 12,969$ |
| $=======$ | ====== |

## ROV LIMITED AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, Continued
(in thousands of U.S. dollars)
6. Loans Payable:

Loans payable at December 31 are due to financial institutions by subsidiaries, in various currencies, as follows:

Uncollateralized line of credit with a Mexican bank for a total of $\$ 1,500$, interest at rates ranging from 12.4\% to 13.4\% per annum, maturing from January 1999 through February 1999, principal and interest is payable at maturity in US dollars, maturity dates extended through July and August 1999.

Uncollateralized line of credit with a Mexican bank for a total of $\$ 4,000, \$ 2,717$ payable in US dollars at interest rates ranging from 11.4\% to 12.7\% per annum, maturing from January 1999 through March 1999 (extended to July through September 1999), principal and interest payable at maturity; $\$ 304$ payable in Mexican pesos, interest at $45.8 \%$ per annum, maturing January 1999, principal and interest due at maturity, maturity date extended through July 1999.

Uncollateralized line of credit with a Mexican bank for a total of $\$ 2,500$, $\$ 2,050$ payable in US dollars at interest rates ranging from 11.1\% to 12.4\% per annum, maturing from January 1999 through March 1999 (extended to July through September 1999), principal and interest payable at maturity; $\$ 203$ payable in Mexican pesos, at interest rates ranging from 39.5\% to 40.0\% per annum, maturing in February 1999, principal and interest due at maturity, maturity date extended through August 1999

Uncollateralized line of credit with a Guatemalan bank for a total of $\$ 292$, interest at $16.0 \%$ per annum, principal and interest payable at maturity in Guatemalan quetzales, paid in April 1999.

Uncollateralized line of credit with a Guatemalan bank for a total of \$380, interest at $14.5 \%$ per annum, principal and interest payable at maturity in Guatemalan quetzales, paid in February 1999.

Uncollateralized line of credit with a Guatemalan bank for a total of \$800, interest at $10.5 \%$ per annum, principal and interest payable at maturity in US dollars, paid in May 1999.

## ROV LIMITED AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, Continued
(in thousands of U.S. dollars)
6. Loans Payable, Continued:

Uncollateralized line of credit with a Guatemalan bank for a total of $\$ 400$, interest at $10.5 \%$ per annum, principal and interest payable at maturity in US dollars, paid in January 1999.
$400 \quad 200$
Uncollateralized line of credit with a Salvadoran bank for a total of \$171, interest at 15.5\% per annum, principal and interest payable at maturity in Salvadoran colones, paid in January 1999.
\$ $171 \quad \$ 171$

Uncollateralized line of credit with a Salvadoran bank for a total of $\$ 82$, interest at $16.5 \%$ per annum, principal and interest payable monthly in Salvadoran colones, paid in June 1999.

Uncollateralized line of credit with a Salvadoran bank for a total of \$171, interest at 15.5\% to 18. $0 \%$ per annum, paid during 1998.

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Automobile loans with various financial
institutions in Mexico, Venezuela and Colombia at rates ranging from $10.7 \%$ to $37.0 \%$, collateralized by automobiles, payable in monthly installments through May 2001.

Less current portion
Loans payable, long term


The Company's credit lines and term loan agreements contain certain restrictive financial covenants.
7. Income Taxes:

The provision for income taxes at December 31 consisted of the following:

|  | 1998 | 1997 | 1996 |
| :---: | :---: | :---: | :---: |
| Current | \$ 3,408 | \$ 2,676 | \$ 2,657 |
| Deferred | (277) | 351 | (284) |
|  | \$ 3,131 | \$ 3, 027 | \$ 2,373 |

7. Income Taxes, Continued:

ROV Limited is a Cayman Islands company whose subsidiaries operate in countries throughout the world, primarily in Mexico, Central America and South America and the Caribbean. Each country has its own tax rates and regulations. The provision for income taxes on continuing operations differs from the amount of income tax determined by applying the applicable U.S. statutory federal income tax rate (35\%) to income before income taxes as a result of the following differences:

|  | 1998 | 1997 | 1996 |
| :---: | :---: | :---: | :---: |
| Provision for income taxes at statutory U.S. tax rate | \$ 4,275 | \$ 4,347 | \$ 2,818 |
| State income taxes (net of federal benefit) | 4 |  | 2 |
| Foreign taxes (statutory rate differential) | (1,008) | $(1,324)$ | (447) |
| Change in foreign tax rate applicable to unremitted earnings | (140) | - - |  |
| Provision for income taxes | \$ 3,131 | \$ 3, 027 | $\$ 2,373$ |

Significant components of deferred tax assets (liabilities) at December 31, are as follows:

| 1998 | 1997 |
| :---: | :---: |
|  |  |
| $\$ 221$ | $\$$66 <br> $(967)$ <br> 180 |
| $(904)$ |  |
| --- | ---- |
| $\$(566)$ | $\$(703)$ |
| $=====$ | $====$ |
| $\$(130)$ | $\$(270)$ |
| $=====$ | $=====$ |

8. Commitments and Contingencies:

In the ordinary course of business, the Company is subject to certain legal matters, which in the opinion of management, and based on the advice of its legal counsel, should not have a material adverse effect on the financial position, results of operations or cash flows of the Company.

The Company is also committed under various purchase contracts, each under one year in duration, arising in the ordinary course of business. Management does not anticipate any material losses as a result of these commitments.

## ROV LIMITED AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, Continued
(in thousands of U.S. dollars)
8. Commitments and Contingencies, Continued;

On December 9, 1998, the Directors of ROV Limited approved severance agreements for the benefit of certain officers, key employees and independent contractors of the Company, whereby such individuals would receive severance pay and other benefits in the combined amount of approximately $\$ 4,700$ upon meeting certain conditions after any change in control of ROV Limited and/or subsidiaries.
9. Mandatorily Redeemable Preferred Stock:

Preferred stock at December 31 consisted of the following (in thousands of U.S. dollars, except for share amounts and par value):
19981997

Class G, preferred shares, 341,962 shares
authorized, 91,962 and 104,267 issued and outstanding in 1998 and 1997, respectively, 6\% cumulative dividend and redeemable,
\$30 par value \$ 2,759 \$ 3,128

Class G preferred shares are non-voting and are entitled to a 6\% cumulative preferred dividend.

The balance of $\$ 2,759$ is subject to redemption in four equal installments commencing on April 1 following any fiscal year in which the following cumulative earnings since December 1, 1986 are reached: 1999 - \$60,420, 2000 - $\$ 65,420$ and 2001 - $\$ 70,420$. If these cumulative earnings triggers have not been reached by December 31, 2001, and the Company has complied with all material obligations (consisting primarily of scheduled redemptions and dividend payments) to its Class $G$ shareholders, the remaining existing outstanding Class $G$ preferred shares will be cancelled. At December 31, 1998, the cumulative earnings since December 1, 1986 approximated $\$ 51,000$. See Note 13.

The Company made scheduled redemptions of \$369 and \$1,000 in January 1998 and 1997, respectively. Also, the Company made additional mandatory redemptions in the amount of $\$ 931$, in 1997. The Company may redeem the outstanding Class $G$ shares at par value at any time.
10. Earnings Per Share:

Dividends on preferred stock reduced the income available to common
shareholders by \$395, \$333 and \$437 for the years ended December 31, 1998, 1997 and 1996, respectively. A reconciliation of the Company's net income to income available to common shareholders follows:

11. Concentrations of Credit and Business Risk:

The Company sells its products primarily to customers in Mexico, Central America, South America and the Caribbean. The Company performs ongoing credit evaluations of its customers' financial condition, reviews credit histories before extending new credit and establishes an allowance for doubtful accounts based upon factors surrounding the credit risk of specific customers, historical trends and other information. Historically, the Company has not incurred any significant credit related losses.

Certain raw materials, which are essential to the production process, are purchased from a limited number of suppliers. Should the supply of these raw materials be interrupted, management believes that alternate sources of supply are available. However, such interruption could cause delays in production.

## ROV LIMITED AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, Continued
(in thousands of U.S. dollars)
12. Geographical Information

The Company's management assesses its operations according to geographic areas. Included in Central America are the Company's operations in Guatemala, Honduras, El Salvador and Costa Rica. The following represents geographic information of the Company as of December 31, 1998 and 1997 and for the three years in the period ended December 31, 1998:

| Revenues from external customers: | $\begin{aligned} & \text { Year } \\ & 1998 \end{aligned}$ | $\begin{gathered} \text { 1ded Dec } \\ 1997 \end{gathered}$ | $\begin{gathered} 31, \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Mexico | \$20, 933 | \$21, 873 | \$15, 624 |
| Dominican Republic | 15,535 | 11,593 | 11,679 |
| Central America | 42,454 | 39,829 | 35,720 |
| Other | 18,135 | 10,547 | 7,154 |
|  | \$97, 057 | \$83, 842 | \$70,177 |
|  | December 31, |  |  |
| Total assets: | 1998 | 1997 |  |
| Mexico | \$16,768 | \$16,236 |  |
| Dominican Republic | 8,370 | 6,426 |  |
| Central America | 21,839 | 20,366 |  |
| Other | 16,091 | 12,821 |  |
|  | \$63, 058 | \$55,849 |  |
|  | December 31, |  |  |
| Long-lived assets: | 1998 | 1997 |  |
| Mexico | \$ 4,468 | \$ 3,463 |  |
| Dominican Republic | 1,996 | 1,871 |  |
| Central America | 6,628 | 6,610 |  |
| Other | 919 | 1,025 |  |
|  | \$14, 011 | \$12,969 |  |

## ROV LIMITED AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS, Continued
(in thousands of U.S. dollars)
13. Subsequent Event:

On June 11, 1999, the Company entered into the "Share Purchase Agreement" to sell substantially all of its operational entities and its rights to use the "Ray 0 Vac" trademark for approximately $\$ 140,000$. This amount will be either increased by the amount that the Company's net book value, as defined, at the closing date exceeds the targeted net book value specified in the Share Purchase Agreement, or decreased by the amount that the closing date net book value falls below the targeted net book value. In addition, this amount will be reduced by the combined net book value of ROV Limited and all subsidiaries not purchased as of the closing date.

On the closing date, the Company is obligated to pay the shareholder of the Class G preferred shares (Note 9) \$3, 250 in consideration for its consent to and approval of the sale. In addition, the redemption schedule for the outstanding Class $G$ shares would be as follows:

| Date |  | Shares | Amount |  |
| :---: | :---: | :---: | :---: | :---: |
| April 30, | 2000 | 22,990 | \$ | 689 |
| April 30, | 2001 | 22,990 |  | 690 |
| April 30, | 2002 | 22,990 |  | 690 |
| April 30, | 2003 | 22,992 |  | 690 |
|  |  | 91,962 | \$ 2,759 |  |

ROV LIMITED AND SUBSIDIARIES
CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

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ROV LIMITED AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEET
(In thousands of U.S. dollars, except par value and share amounts)
June 25,
1999
--------------1
(Unaudited)
December 31,
1998
-----------------1

## ASSETS

Current assets:
Cash and cash equivalents
Short-term investments
Accounts receivable, net
Inventories
Prepaid expenses and other current assets
Total current assets

Property, plant and equipment, net Other assets

Total assets

## LIABILITIES, PREFERRED STOCK AND SHAREHOLDERS' EQUITY

Current liabilities:
Accounts payable
Accrued expenses and other current liabilities
Loans payable, current portion
Deferred income taxes,
current
Total current liabilities

Accrued service and severance indemnities
Loans payable, long term
Deferred income taxes, noncurrent
Other liabilities
Minority interest in subsidiaries
Total liabilities

Mandatorily redeemable preferred stock

Shareholders' equity:
Common stock:
Class A; \$66.67 par value; 90,000 shares authorized; 79,200 shares issued and outstanding
\$

| \$ | 12,596 | \$ | 12,125 |
| :---: | :---: | :---: | :---: |
|  | 500 |  | 1,500 |
|  | 14,561 |  | 18,380 |
|  | 14,911 |  | 14,715 |
|  | 1,172 |  | 968 |
|  | 43,740 |  | 47,688 |
|  | 16,059 |  | 14,011 |
|  | 1,150 |  | 1,359 |
| \$ | 60,949 | \$ | 63,058 |

Class E; \$5.00 par value; 1,200,000 shares authorized;
706,757 shares issued and outstanding
Retained earnings
Total shareholders' equity

Total liabilities, preferred stock and shareholders' equity

The accompanying notes are an integral part of the condensed consolidated financial statements.

|  | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 43,687 | \$ | 45,869 |
| Cost and operating expenses: |  |  |  |  |
| Cost of sales |  | 25,081 |  | 27,377 |
| Selling and distribution |  | 4,922 |  | 5,113 |
| Advertising and promotion |  | 1,483 |  | 1,374 |
| Administrative and general |  | 5,074 |  | 4,998 |
| Total costs and operating expenses |  | 36,560 |  | 38,862 |
| Operating income |  | 7,127 |  | 7,007 |
| Other income (expenses): |  |  |  |  |
| Interest income |  | 359 |  | 368 |
| Interest expense |  | (599) |  | (498) |
| Commission, royalty and technical assistance |  | (28) |  | 101 |
| Currency translation |  | 92 |  | (557) |
| Other |  | 242 |  | (57) |
| Total other income (expenses), net |  | 66 |  | (643) |
| Income before income taxes and minority interest |  |  |  |  |
| Provision for income taxes |  | $(1,718)$ |  | $(1,441)$ |
| Income before minority interest in earnings of subsidiaries |  | 5,475 |  | 4,923 |
| Minority interest in earnings of subsidiaries |  | (998) |  | (923) |
| Net income | \$ | 4,477 | \$ | 4,000 |
| Basic and diluted earnings per share | \$ | 5.70 | \$ | 4.80 |
| Weighted average common shares outstanding - basic and diluted |  | 785,957 |  | 785,957 |

The accompanying notes are an integral part of the condensed consolidated financial statements.

|  | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 73,339 | \$ | 72,699 |
| Cost and operating expenses: |  |  |  |  |
| Cost of sales |  | 42,504 |  | 43,746 |
| Selling and distribution |  | 8,196 |  | 8,106 |
| Advertising and promotion |  | 2,260 |  | 1,936 |
| Administrative and general |  | 8,240 |  | 7,145 |
| Total costs and operating expenses |  | 61,200 |  | 60,933 |
| Operating income |  | 12,139 |  | 11,766 |
| Other income (expenses): |  |  |  |  |
| Interest income |  | 736 |  | 471 |
| Interest expense |  | (990) |  | (723) |
| Commission, royalty and technical assistance |  | 47 |  | 366 |
| Currency translation |  | 260 |  | (524) |
| Other |  | 134 |  | (622) |
| Total other income (expenses), net |  | 187 |  | (1,032) |
| Income before income taxes and minority interest |  |  |  |  |
| Provision for income taxes |  | $(2,732)$ |  | $(2,144)$ |
| Income before minority interest in earnings of subsidiaries |  | 9,594 |  | 8,590 |
| Minority interest in earnings of subsidiaries |  | $(1,772)$ |  | $(1,436)$ |
| Net income | \$ | 7,822 | \$ | 7,154 |
| Basic and diluted earnings per share | \$ | 9.74 | \$ | 8.81 |
| Weighted average common shares outstanding - basic and diluted |  | 785,957 |  | 785,957 |

The accompanying notes are an integral part of the condensed consolidated financial statements.

ROV LIMITED AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE PERIODS FROM JANUARY 1, 1999 THROUGH JUNE 25, 1999 AND FROM JANUARY 1, 1998 THROUGH JUNE 26, 1998
(In thousands of U.S. dollars)
(Unaudited)

Cash flows from operating activities:
Net income
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation
Gain on sale of property and equipment
(Gain) loss from currency translation and devaluation
Decrease in deferred income taxes
Minority interest in earnings of subsidiaries
Changes in operating assets and liabilities:
(Increase) decrease in:
Accounts receivable, net
Inventories
Prepaid expenses and other current assets Other assets
(Decrease) increase in:
Accounts payable
Accrued expenses and other current liabilities
Other liabilities

Net cash provided by operating activities

Cash flows from investing activities:
Decrease (increase) in short-term investments, net
Purchases of property, plant and equipment
Proceeds from sales of property, plant and equipment

Net cash used in investing activities

Cash flows from financing activities:
Proceeds from loans
Repayment of loans
Distribution to minority shareholders of subsidiaries
Preferred stock redemptions
Dividends paid

Cash flows used in financing activities

Net increase in cash and cash equivalents
Cash and cash equivalents at beginning of period

Cash and cash equivalents at end of period

| \$ | 4,477 | \$ | 4,000 |
| :---: | :---: | :---: | :---: |
|  | 867 |  | 959 |
|  | (31) |  | (120) |
|  | (92) |  | 557 |
|  | (381) |  | (125) |
|  | 998 |  | 923 |
|  | 3,870 |  | 1,518 |
|  | (174) |  | $(4,651)$ |
|  | (204) |  | 189 |
|  | 209 |  | 8 |
|  | $(2,990)$ |  | $(1,299)$ |
|  | 353 |  | 947 |
|  | 73 |  | (118) |
|  | 6,975 |  | 2,788 |

$\left.\begin{array}{rr}1,000 \\ (3,440) & \begin{array}{r}(147) \\ 556\end{array} \\ (1,386) \\ 277\end{array}\right)$

| 657 |  | 2,026 |
| :---: | :---: | :---: |
| $(2,031)$ |  | (274) |
| $(1,194)$ |  | (284) |
| 0 |  | (369) |
| $(2,052)$ |  | $(1,569)$ |
| $(4,620)$ |  | (470) |
| 471 |  | 1,062 |
| 12,125 |  | 6,961 |
| 12,596 | \$ | 8,023 |

The accompanying notes are an integral part of the condensed consolidated financial statements.

ROV LIMITED AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE PERIODS FROM SEPTEMBER 25, 1998 THROUGH JUNE 25, 1999 AND FROM SEPTEMBER 26, 1997 THROUGH JUNE 26, 1998
(In thousands of U.S. dollars)
(Unaudited)

|  | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation |  | 2,020 |  | 1,537 |
| Gain on sale of property and equipment |  | (8) |  | (114) |
| (Gain) loss from currency translation and devaluation |  | (260) |  | 524 |
| (Decrease) increase in deferred income taxes |  | (412) |  | 227 |
| Minority interest in earnings of subsidiaries |  | 1,772 |  | 1,436 |
| Changes in operating assets and liabilities: <br> (Increase) decrease in: |  |  |  |  |
| Accounts receivable, net |  | 2,439 |  | $(2,426)$ |
| Inventories |  | 1,029 |  | $(3,454)$ |
| Prepaid expenses and other current assets |  | (179) |  | (78) |
| Other assets |  | 183 |  | (49) |
| (Decrease) increase in: |  |  |  |  |
| Accounts payable |  | $(2,169)$ |  | (908) |
| Accrued expenses and other current liabilities |  | 748 |  | 117 |
| Other liabilities |  | 350 |  | 1,087 |
| Net cash provided by operating activities |  | 13,335 |  | 5,053 |
| Cash flows from investing activities: |  |  |  |  |
| Decrease (increase) in short-term investments, net |  | 1,245 |  | (751) |
| Purchases of property, plant and equipment |  | $(5,373)$ |  | $(2,013)$ |
| Proceeds from sales of property, plant and equipment |  | 758 |  | 600 |
| Net cash used in investing activities |  | $(3,370)$ |  | $(2,164)$ |
| Cash flows from financing activities: |  |  |  |  |
| Proceeds from loans |  | 1,831 |  | 2,493 |
| Repayment of loans |  | $(2,413)$ |  | (605) |
| Distribution to minority shareholders of subsidiaries |  | $(1,338)$ |  | (554) |
| Preferred stock redemptions |  | 0 |  | (935) |
| Dividends paid |  | $(4,103)$ |  | $(2,134)$ |
| Cash flows used in financing activities |  | $(6,023)$ |  | $(1,735)$ |
| Net increase in cash and cash equivalents |  | 3,942 |  | 1,154 |
| Cash and cash equivalents at beginning of period |  | 8,654 |  | 6,869 |
| Cash and cash equivalents at end of period | \$ | 12,596 | \$ | 8,023 |

The accompanying notes are an integral part of the condensed consolidated financial statements.

ROV LIMITED AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

1. BASIS OF FINANCIAL STATEMENT PRESENTATION

In management's opinion, the accompanying unaudited interim condensed consolidated financial statements of ROV Limited and Subsidiaries (the "Company") contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the Company's financial position, the results of its operations and its cash flows.

The accompanying unaudited interim condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Pursuant to such rules and regulations, certain information and disclosures normally included in the financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. The interim condensed consolidated financial statements should be read in conjunction with the Consolidated Financial Statements and the Notes to the Consolidated Financial Statements for the years ended December 31, 1998, 1997 and 1996.

The accounting policies followed for interim financial reporting are the same as those disclosed in Note 2 of the Notes to Consolidated Financial Statements for the years ended December 31, 1998, 1997 and 1996.

USE OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. The Company's management uses estimates primarily with respect to the allowance for doubtful accounts and the useful lives of property, plant and equipment. Actual results could differ from those estimates.

EARNINGS PER SHARE
Earnings per share have been calculated in accordance with Statement of Financial Accounting (SFAS) No. 128, "Earnings per share". Basic earnings per share is computed by dividing the earnings available to common stockholders by the weighted average number of common shares outstanding. For the nine months ended June 25, 1999 and June 26, 1998, there were no common stock equivalents. Accordingly, basic and diluted earnings per share are equivalent.
3. EARNINGS PER SHARE, CONTINUED

A reconciliation of the Company's net income to income available to common shareholders follows:

Net Income
Dividends on preferred shares

Income available to common stock shareholders

For the nine months ended (unaudited):

## Net Income

Dividends on preferred shares

Income available to common stock shareholders
4. INVENTORIES

Inventories consisted of the following:

|  | June 25, <br> 1999 | Dec 31, <br> (Unaudited) | 1998 |
| :--- | :--- | ---: | ---: |

The Company's management assesses its operations according to geographic areas. Included in Central America are the Company's operations in Guatemala, Honduras, El Salvador and Costa Rica. The following represents geographic information of the Company for the six and nine month periods ended June 25, 1999 and June 26, 1998:

Revenues from external customers:

For the six months ended (unaudited):

Mexico
Dominican Republic
Central America
Other

For the nine months ended (unaudited):

## Mexico

Dominican Republic
Central America
Other

## 6. SUBSEQUENT EVENT

On August 9, 1999, ROV Limited sold to Rayovac Corporation, for approximately $\$ 140$ million, substantially all of its business and its rights to use the "Ray-O-Vac" trademark.

In connection with the sale, on August 10, 1999, ROV Limited paid \$3,250 to the shareholder of the Class $G$ preferred shares for its consent to and approval of the sale. On August 12, 1999, ROV Limited repurchased all of the outstanding Class $G$ preferred shares for $\$ 2,759$, of which $\$ 1,379$ was paid in cash and the balance of $\$ 1,380$ is payable in two equal
installments on April 30, 2002 and October 31, 2003. Interest, at 6\% per annum, is payable quarterly.

On August 13, 1999, the Class A and Class E Common Shareholders resolved to liquidate and dissolve the Company by April 15, 2000.

The accompanying unaudited pro forma condensed consolidated balance sheet as of July 4, 1999 reflects the combined financial position of Rayovac Corporation (the "Company"), after giving effect to the acquisition of (1) the consumer battery business of ROV Limited and Subsidiaries ("ROV Limited") and (2) the license held by ROV Limited to use the "Rayovac" trade name and trademark (collectively the "Acquisition"), as if the transaction had been consummated as of July 4, 1999. The unaudited pro forma condensed consolidated statements of operations reflect the Company's historical operating results for the nine months ended July 4, 1999 and fiscal year ended September 30, 1998 with ROV Limited's historical results for the nine months ended June 25, 1999 and fiscal year ended December 31, 1998, respectively, and include pro forma adjustments as if the transaction had been consummated at October 1, 1997. The unaudited pro forma statements of operations for the nine months ended June 25, 1999, include the three month period ended December 31, 1998, which also was included in the fiscal year ended December 31, 1998. Summarized operating information about the duplicate quarter is as follows:

Net Sales

12,474
Total Operating Expenses 6,350
Income from Operations 6,124
Net Income
6,124
4,916

Acquisition related expenditures, which the Company estimates will be approximately $\$ 4.1$ million on a pre-tax basis, were included in the unaudited pro forma condensed consolidated balance sheet. The Company anticipates that approximately $\$ 0.4$ million of non-recurring acquisition related expense on a pretax basis and an extraordinary item of approximately $\$ 3.8$ million (approximately $\$ 2.4$ million net of tax) related to the write-off of unamortized debt finance fees will be recognized within the twelve months succeeding the transaction. These charges are not reflected in the unaudited pro forma condensed consolidated statements of operations. The pro forma adjustments, which are described in the accompanying notes, are based on available information and certain assumptions that management of the Company believe are reasonable.

The unaudited pro forma condensed consolidated financial statements are presented for illustrative purposes only and are not necessarily indicative of the operating results or financial position that would have been achieved if the Acquisition had been consummated on the dates indicated, nor are they necessarily indicative of the future operating results or financial position of the combined company. The unaudited pro forma condensed consolidated financial statements do not give effect to any cost savings or integration costs which may result from the combination of the Company's and ROV Limited's operations.

These unaudited pro forma condensed consolidated financial statements are based on, and should be read in conjunction with, the historical consolidated financial statements and related notes thereto of the Company (previously filed) and ROV Limited (included herein).

## Historical

|  | Historical |
| :---: | :---: |
| Rayovac | ROV LTD |
| Corporation | and Subsidiaries |
| As of | As of |
| 7/4/99 | 6/25/99 |
| SSETS- |  |

## Current assets:

Cash and cash equivalents
\$ 1,384
Receivables
90, 391
\$ 13, 096 14, 561
Inventories
Prepaid expenses and other

| \$ 1,384 | \$ 13,096 |
| :---: | :---: |
| 90,391 | 14,561 |
| 66,053 | 14,911 |
| 20,046 | 1,172 |
| 177,874 | 43,740 |
| 79,202 | 16,059 |
| - | 50 |
| 7,183 | - |
| - | - |
| 35,298 | 1,100 |
| \$ 299,557 | \$ 60,949 |

## Current liabilities

-LIABILITIES AND SHAREHOLDERS' EQUITY -
Current maturities of long-term debt
Accounts payable
Accrued liabilities:
Wages and benefits and other
Recapitalization and other special charges

Total current liabilities
Long-term debt, net of current maturities
Employee benefit obligations, net of current portion Minority Interest Other

Total liabilities
Shareholders' equity

Total liabilities and shareholders' equity

| \$ 7,485 | \$ 6,294 |
| :---: | :---: |
| 56,967 | 4,988 |
| 24,273 | 6,318 |
| 2,384 | - |
| 91,109 | 17,600 |
| 151,660 | 9 |
| 12,279 | 3,374 |
| - | 3,681 |
| 3,975 | 508 |
| 259,023 | 25,172 |
| 40,534 | 35,777 |

\$ 299, 557
\$ 60,949
$\qquad$

Pro Forma Adjustments(b)

Pro Forma Consolidated)
\$ 5, 246
100, 053
80, 509
18, 256
$(14,259)$
$(3,291)$
204,064
12,732
107,911
50
35,379
90, 000
36,248
28,196

| $\$(9,234)$ <br> $(4,860)$ <br> (7) <br> (158) | $\begin{array}{r} \$- \\ (39) \\ (448) \\ (2,804) \end{array}$ | $\begin{array}{r} \$ 5,246 \\ 100,053 \\ 80,509 \\ 18,256 \end{array}$ |
| :---: | :---: | :---: |
| $(14,259)$ | $(3,291)$ | 204,064 |
| (82) | 12,732 | 107,911 |
| - | - | 50 |
| - | 28,196 | 35,379 |
| - | 90,000 | 90,000 |
| (150) | - | 36,248 |
| \$ (14, 491) | \$ 127,637 | \$ 473,652 |

Property, plant and equipment, net

473, 652

| Current liabilities: |  |  |  |
| :---: | :---: | :---: | :---: |
| Current maturities of long-term debt | \$ - | \$ | \$ 13,779 |
| Accounts payable | $(2,610)$ | - | 59,345 |
| Accrued liabilities: |  |  |  |
| Wages and benefits and other | (956.0) | 7,025 | 36,660 |
| Recapitalization and other special charges | - | - | 2,384 |
| Total current liabilities | $(3,566)$ | 7,025 | 112,168 |
| Long-term debt, net of current maturities | - | 149,145 | 300,814 |
| Employee benefit obligations, net of current portion | - | - | 15,653 |
| Minority Interest | $(3,681)$ |  | - |
| Other | - | - | 4,483 |
| Total liabilities | $(7,247)$ | 156,10 | 433,118 |
| Shareholders' equity | $(7,244)$ | $(28,533)$ | 40,534 |
| Total liabilities and shareholders' equity | \$ (14, 491) | \$ 127, 637 | \$ 473,652 |

## RAYOVAC CORPORATION

Unaudited Pro Forma Condensed Consolidated Statement of Operations (In thousands, except per share amounts)
Net sales
Cost of goods sold


Other expense (income):
Interest expense
Other expense (income)

BASIC EARNINGS PER SHARE
Average shares outstanding
Income before extraordinary item
Extraordinary item
27,485
$\qquad$
$\qquad$
Net income

DILUTED EARNINGS PER SHARE
Average shares outstanding and common stock equivalents Income before extraordinary item

29, 262
Extraordinary item

Net income

Pro Forma
Adjustments
--------------

Pro Forma Consolidated
Net sales
Cost of goods sold

Gross profit

| \$ | $(2,761)$ | (A) | \$ | 462,529 |
| :---: | :---: | :---: | :---: | :---: |
|  | $(2,178)$ | (A) |  | 244,209 |
| (583) |  |  |  | 218,320 |
| - |  |  |  | 123,604 |
| 1,338 |  | (A) (C) |  | 35,549 |
| - |  |  |  | 6,408 |

General and administrative Research and development

| Other special charges | - |  | 2,220 |
| :---: | :---: | :---: | :---: |
| Total operating expenses | 1,338 |  | 167,781 |
| Income from operations | $(1,921)$ |  | 50,539 |
| Other expense (income): |  |  |  |
| Interest expense | 8,949 | (D) | 20,717 |
| Other expense (income) | - |  | $(1,629)$ |
|  | 8,949 |  | 19,088 |
| Income before income taxes and extraordinary item | $(10,870)$ |  | 31,451 |
| Income tax expense | $(2,833)$ | (E) | 10,688 |
| Income before extraordinary item | $(8,036)$ |  | 20,764 |
| Extraordinary item | - |  | - |
| Net Income | \$ (8,036) |  | \$ 20,764 |
| BASIC EARNINGS PER SHARE |  |  |  |
| Average shares outstanding |  |  | 27,485 |
| Income before extraordinary item |  |  | \$ 0.76 |
| Extraordinary item |  |  |  |
| Net income |  |  | \$ 0.76 |
| DILUTED EARNINGS PER SHARE |  |  |  |
| Average shares outstanding and common stock equivalents |  |  | 29,262 |
| Income before extraordinary item |  |  | \$ 0.71 |
| Extraordinary item |  |  |  |
| Net income |  |  | \$ 0.71 |



| Rayovac Corporation 12 Months Ended 9/30/98 | ROV LTD <br> and Subsidiaries <br> 12 Months <br> Ended 12/31/98 | Pro Forma Adjustments |
| :---: | :---: | :---: |
| \$ 495, 733 | \$ 97, 057 | \$ ( 5,456 ) |
| 258,027 | 58,515 | $(3,819)$ |
| 237,706 | 38,542 | $(1,637)$ |
| 148,875 | 13,689 | - |
| 35,877 | 10,432 | 2,940 |
| 6,226 | - | - |
| 6,183 | - | - |
| 197,161 | 24,121 | 2,940 |
| 40,545 | 14,421 | $(4,577)$ |
| 15,670 | 1,213 | 11,931 |
| (155) | 995 | - |
| 15,515 | 2,208 | 11,931 |
| 25,030 | 12,213 | $(16,508)$ |
| 8,660 | 3,131 | $(4,390)$ |
| 16,370 | 9,082 | $(12,119)$ |
| $(1,975)$ | - | - |
| \$ 14,395 | \$ 9,082 | \$ (12, 119) |

26,477

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## Pro Forma

 ConsolidatedNet sales
Cost of goods sold
Gross profit
Selling
(A) \$ 587,334
(A)

312, 723
274, 611

General and administrative
Research and development
(A) (C)

162,564
49, 249
6, 226
6,183

| Total operating expenses |  | 224,222 |
| :---: | :---: | :---: |
| Income from operations |  | 50,389 |
| Other expense (income): |  |  |
| Interest expense | (D) | 28,814 840 |
| Other expense (income) |  | 840 |
|  |  | 29,654 |
| Income before income taxes and extraordinary item |  | 20,735 |
| Income tax expense | (E) | 7,401 |
| Income before extraordinary item |  | 13,333 |
| Extraordinary item |  | $(1,975)$ |
| Net Income |  | \$ 11, 358 |
| BASIC EARNINGS PER SHARE |  |  |
| Average shares outstanding |  | 26,477 |
| Income before extraordinary item |  | \$ 0.50 |
| Extraordinary item |  | (0.08) |
| Net income |  | \$ 0.42 |
| DILUTED EARNINGS PER SHARE |  |  |
| Average shares outstanding and common stock equivalents |  | 28,091 |
| Income before extraordinary item |  | \$ 0.47 |
| Extraordinary item |  | (0.07) |
| Net income |  | \$ 0.40 |

Notes to unaudited pro forma condensed consolidated financial statements.
(A) To reflect elimination of (1) sales and cost of goods sold for shipments from the Company to ROV Limited (2) receivables and payables between the Company and ROV Limited and (3) removal of assets and liabilities of ROV Limited subsidiaries not purchased by Rayovac.
(B) To reflect the excess of acquisition cost over the estimated fair value of net assets acquired (goodwill). The purchase price, purchase-price allocation, and financing of the transaction are summarized as follows:

Acquisition Price:

Purchased price paid through additional borrowings Other

## Allocated to:

Historical book value of acquired assets and liabilities
\$28,533

| Adjustments to reflect assets and liabilities at fair value |  |
| :--- | ---: |
| Receivables |  |
| Inventory | (39) |
| Property, plant, \& equip. (primarily land) <br> Trade name <br> Liabilities and restructuring accruals to eliminate excess <br> capacities at the acquired entity <br> Total allocation | 12,732 |
|  | 90,000 |

Excess purchase price over allocation to identifiable assets and liabilities (goodwill) at July 4, 1999 Adjustment

Goodwill at acquisition date
(C) To reflect the amortization of goodwill and trade name on a straight line basis over 40 years. The principle factors considered in determining the use of a 40 year amortization period include; (1) the Rayovac trade name has been in existence for approximately 80 years and is considered viable indefinitely and (2) the existing and projected cash flows are adequate to support the carrying value of the intangible assets to be recorded.
(D) To reflect the increase in interest expense resulting from the amended senior credit facilities to finance the purchase price. The interest rate on the amended senior credit facilities is assumed to be 7.43 percent. A change of $1 / 8$ percent in the interest rate would result in a change in annual interest expense and net income of \$293 and \$187 before and after taxes, respectively.
(E) To reflect the income tax effect of (1) increased interest and amortization of a portion of the trade name and (2) the margin eliminated on sales between the Company and Rayovac Limited assuming a tax rate of 36 percent. The remaining portion of the trade name and all the goodwill is in a non taxed entity.

